

Create Partnership Trust

(A Company Limited by Guarantee)

Annual Report and Financial Statements Year ended 31 August 2023

Company Registration Number 10318212 (England and Wales)

Feltons
Chartered Accountants

Birmingham B1 3JR

Report and Financial Statements Year ended 31 August 2023

Contents	Page
Reference and Administrative Details	1
Trustees' Report	3
Governance Statement	19
Statement on Regularity, Propriety and Compliance	24
Statement of Trustees' Responsibilities	25
Independent Auditor's Report on the Financial Statements	26
Independent Reporting Accountant's Report on Regularity	30
Statement of Financial Activities incorporating Income & Expenditure Account	32
Balance Sheet	33
Statement of Cash Flows	34
Notes forming part of the Financial Statements, incorporating :	
Statement of Accounting Policies	35
Other Notes to the Financial Statements	40

REFERENCE AND ADMINISTRATIVE DETAILS

Members

Stella Blackmore (Appointed 04.08.16) Sue Egersdorff (Appointed 04.08.16) Justin Gray (Appointed 04.08.16) Mary Higgins (Appointed 04.08.16) Sarah Smith (Appointed 04.08.16)

Trustees

Sophie Garner (Appointed 24.03.21) Hana Haq (Appointed 24.03.21) Mary Higgins (Appointed 08.08.16) Jubayeth Hussain (Appointed 04.03.20) Julian Miller (Appointed 04.03.20) – Chair Jonathan Moore (Appointed 19.10.20) Becky Perkes (Appointed 24.03.21) Paul Taylor (Appointed 19.06.23) Alison Kriel (appointed 12.09.23)

CEO and Accounting Officer

Mark Unwin

Company secretary

Janine Gardner (Appointed 13 February 2017)

MAT Leadership Group

• Chief Executive Officer Mark Unwin Deputy CEO Kiran Vithal Deputy CEO Chris Dyson

Finance Business Partner

• Human Resources Manager Collette O'Connell • Strategic Operations Manager Janine Gardner • Marketing & Compliance Laura-May Jennings Leanne Mahony

· Headteacher, Brookfields Primary

• Headteacher, Conway

Primary • Headteacher, Greet Primary Headteacher, Hodge Hill

Primary

Rebecca Eaton Tania Yasmin Clare Lucas

Lu Fan

Company name

Create Partnership Trust

Principal and registered office

C/o Greet Primary School

Percy Road Sparkhill Birmingham B11 3ND

Company registration number

10318212

Independent auditor

Feltons

8 Sovereign Court 8 Graham Street Birmingham B1 3JR

Bankers

Lloyds Bank PLC

Trustees' report for the year ended 31 August 2023

The Trustees present their annual report together with the financial statements and auditor's report of the charitable company for the period 1 September 2021 to 31 August 2022. The annual report serves the purposes of both a Trustees' report and a Directors' report (incorporating a strategic report) under company law.

The multi academy operates 4 primary schools serving catchment areas in Birmingham which are:

Brookfields Primary School (from 1 November 2018)
 Conway Primary School (from 1 September 2016)
 Greet Primary School (from 1 September 2016)
 Hodge Hill Primary School (from 1 January 2017)

They have a combined pupil capacity of 2397 (including 104 FTE Nursery places) and had a combined roll of 2250 in the school census in October 2022

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

Create Partnership Trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the multi academy trust. The Trustees of Create Partnership Trust are also the directors of the charitable company for the purposes of company law. The charitable company operates as Create Partnership Trust.

Details of the Trustees who served during the year and to the date these accounts are approved are included in the Reference and Administrative details on page 1.

Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Trustees' indemnities

In accordance with normal commercial practice the multi academy has purchased insurance to protect trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on multi academy business. Insurance is covered through the RPA scheme.

Method of recruitment and appointment or election of Trustees

Where recruitment of new Trustees is required, the Trust adheres to the Articles of Association and implements the following rigorous procedures:

The role is advertised locally, with DfE recommended agencies (e.g. Academy Ambassadors) and on the websites of the Trust and the schools. Trustees also use their extensive networks to obtain applications. Candidates are required to complete an application form. Applications are reviewed by an appointed Members' selection committee who conduct the interviews and make the appointments.

Trustees' report for the year ended 31 August 2023 (continued)

Skills-based Trustees may be appointed by the Members provided that the person who is appointed as a Trustee:

- Is a skilled professional
- Is committed to the governance and success of the Trust
- Subscribes to the Trust's vision and values

The term of office for any Trustee is four years, with the exception of the Chief Executive Officer (CEO), who has an ex-officio role. Subject to remaining eligible to be a particular type of Trustee, a Trustee may be reappointed or re-elected.

The Trust's Articles of Association allow for up to 12 Trustees to be appointed by ordinary resolution.

Policies and Procedures Adopted for the Induction and Training of Trustees

The training and induction provided for new Trustees depends on their existing experience and is tailored specifically to the individual. Induction includes training on child safeguarding and, where necessary, educational, legal and financial matters. All new Trustees are normally given the opportunity to have a tour of the schools within the Trust and to meet with staff and pupils.

Trustees are provided with copies of key documents, such as policies, procedures, accounts, budgets, plans and any other documents they need in order to undertake their role. The Trust has a service level agreement for a governance professional. The Trust also receives HR legal advice from Browne Jacobson.

Organisational structure

Create Partnership Trust was set up with an organisational structure to support the needs and aspirations of the Trust and its schools. It consists of three levels of governance - the Members, the Trustees (or Directors) and a Local Governing Bodies (LGB) for each school.

There are currently five Members and 9 Trustees, with provision over time for twelve Trustees. One Member is also a Trustee and provides a link between the two groups. The Members are the custodians of the Trust, ensuring that its vision and values are reflected in its work. The Members appoint the Trustees. The Board of Directors (Trustees) is fully accountable for the performance of the Trust, including its schools. During the financial period, Brookfields Primary School; Greet Primary School and Hodge Hill Primary School constituted Local Governing Bodies. Conway Primary School planned the constitution of their Local Governing Body. All four schools will then have Local Governing Bodies.

The current Board includes knowledge of education, finance, audit, school improvement and safeguarding.

Decisions relating to financial structures and financial data and reporting requirements are reserved for the Board of Trustees which takes advice and recommendations from the Finance, Resources, Risk and Audit Committee. Those responsibilities delegated to the Executive Team include the daily operation of financial controls along with compliance with the Academy Trust Handbook, reporting of financial data in accordance with ESFA guidelines and the production of annual accounts and financial reports.

The Trust ensures that governance at all levels is of the highest quality in order to secure the confidence of its stakeholders and to fulfil the seven Nolan principles of public life: selflessness, integrity, objectivity, accountability, openness, honesty and leadership. During the Financial Year, the Directors approved a new Code of Conduct, Roles & Responsibilities document and Terms of Reference for the Board, its Committees and for the Local Governing Bodies for Members, Trustees and Local Governors. All arrangements fulfil the requirements expected by the Department for Education (DfE) and the Education & Skills Funding Agency (ESFA).

Trustees' report for the year ended 31 August 2023 (continued)

The new Terms of Reference adopted during the Financial Years has a detailed scheme of delegation for governance functions which clarifies decision-making at various levels – for Members, Trustees, CEO/DCEO, Local Advisory Boards (LABs) and Headteachers. The scheme is reviewed at least annually and sits alongside the financial scheme of delegation.

During 2022/2023 the Board has had seven Committees, with approved terms of reference:

- Finance, Resources, Risk & Audit Committee
- · Quality of Education Committee
- The Pay Committee
- The CEO Appraisal Committee
- Brookfields Local Governing Body
- Greet Local Governing Body
- Hodge Hill Local Governing Body

The Committees have detailed terms of reference to ensure that all appropriate business is conducted. Committee Chairs report to the full Board.

Other matters may be dealt with by the formation of a single purpose panel and adherence to the appropriate policy and procedures. These include:

- Appeals
- Complaints
- Staff and pupil discipline
- Staff capability

The Board of Trustees also appoints a responsible officer (CEO/Accounting Officer) whose role has been fully implemented in accordance with the Trust's financial procedures. The CEO has overall responsibility for the Trust's strategic direction and the implementation of its policies and practices.

The CEO is supported by the Create Executive Team (CEO and 2 X DCEOs) in providing a centralised business function for its schools. It works closely with the Headteachers in the Create Group Executive which is the primary decision-making group for the operations of the Trust in terms of its relationships with the schools and is chaired by the CEO. This year, the Create Group Executive has focused on:

- Developing and communicating the Vision, Mission and Values of the Trust
- Developing and implementing a structure for support for the Headteachers and schools based on the Trust providing Business Partners to the schools for:
 - Safeguarding
 - Teaching & Learning
 - Achievement
 - o Behaviour and Attendance
 - o Curriculum
 - o Finance
 - o Human Resources
 - Site & Premises
 - Governance & Compliance

Trustees' report for the year ended 31 August 2023 (continued)

- Developing the Curricula across the Trust to help to secure Good Ofsted judgements at all four schools
- Developing the Trust CPD offer to include a whole-Trust Create Partners Day in July 2023
- Developing a Trust Operational Implementation Plan to cover Trust Development for the next 3 years

The majority of operational business/finance decisions are delegated to the Create Executive team and the Create Central Team (CEO, DCEO, DCEO, Finance Business Partner, HR Manager, Site & Premises Manager, Marketing & Compliance Business Partner). Each of the Central team, work as a Business Partner in the Trust schools. The Business Partners carry out half termly visits to the schools. During the visits the Central Team work collaboratively to make joint decisions to improve their Business Partner area; provide Quality Assurance to the Board and its committees; recommend and/or implement Board policy and agree various plans and strategies for implementation in each school.

The day-to-day leadership and management of a school is delegated to its Headteacher who is supported by the school's Leadership Group (senior leaders) and Leadership Team (middle leaders). The Headteacher is responsible for the provision of the best possible education for its pupils within the agreed budgets and scheme of delegation approved by Trustees.

The Board and its Committees receive regular reports from the CEO and DCEO, supported by Create Central leaders. The Headteacher's produce a Headteacher's report for the Board according to a standardised format.

Arrangements for setting pay and remuneration of key management personnel

The CEO, DCEOs, Headteachers and other senior leaders on the leadership scale have salaries commensurate with the scope and responsibilities of their post. Salary ranges are approved by the Board to ensure Trust-wide pay parity and consistent structures and expectations.

The appraisal and pay of the CEO is determined by the Trustee's Pay Committee as a result of the annual appraisal review. The pay of the DCEOs, Headteachers and their senior teams is also determined by the Pay Committee, taking recommendations from the CEO, following appraisal reviews. The Pay Committee agrees the pay and reports to the Board. All pay uplifts remain within the agreed ranges.

The Trust is committed to pay parity for staff and leaders at various levels but recognises that schools may join the Trust with different legacies. The achievement of pay parity may take 12-24 months, bearing in mind that formal staff restructuring may be required and subsequent salary safeguarding may be required.

All staff in Create Central are paid on the support staff pay scales, with the exception of the CEO and two DCEOs who are paid a spot salary.

No Trustees are in receipt of any remuneration, other than the refund of out-of-pocket expenses incurred in the line of performing their duties for the Trust. Trustees have not claimed any expenses this year.

Trade union facility time

Information in accordance with Schedule 2 of the Trade Union (Facility Time Publication Requirements) Regulations 2017 is as follows:

Trustees' report for the year ended 31 August 2023 (continued)

Relevant union officials

Number of employees who were relevant union	Full-time equivalent number
officials during the relevant period	
2022/2023	3.5

Percentage of time spent on facility time

Percentage of time	Number of employees
0%	0
1% - 50%	3.5
51% - 99%	0
100%	0

Percentage of pay bill spent on facility time

Total cost of facility time	£9,751
Total pay bill	£11,250,249
Facility time as percentage of total pay bill	0.09%

Paid trade union activities

Time spent on paid trade union activities as a	
percentage of total paid facility time hours	

Related parties and other Connected Charities and Organisations

There are no related party transactions during the financial year 2022/2023.

The Board's terms of reference include the statement:

Any member of the (Board or Committee) who has any duty or personal interest which conflicts with or may conflict with the duties of membership, must disclose the information to the (Board or Committee) immediately and must give apologies and withdraw from meetings while any potentially conflicting matters are discussed.

This year, the Trust has further clarified expectations for leaders and staff with regard to related party transactions, in the light of ESFA guidance.

The Trust is involved with a range of school networks across the country including other multi-academy trusts where the CEOs collaborate on specific projects (e.g. peer review). It also generates income for the Trust through, for example speaking engagements.

The schools are also involved in different consortia and networks and have partnerships with arts or sports organisations and National Teaching Hubs, in order to create the best education in line with the Trust's Vision.

Trustees' report for the year ended 31 August 2023 (continued)

Objectives and activities

Objectives and aims

Our Vision: Why we exist...

Our vision, is to "Create the BEST Education" for all our children, in all our schools, every single day.

Our schools serve areas that are experiencing deprivation, and we are driven by a moral purpose to provide a education based on our Trust Values of Innovation and Aspiration to develop children's confidence, adaptability, self-worth, emotional intelligence and communication skills so that they can thrive in a modern, international world.

Our Mission: What we do...

Our ongoing Mission is to 'create the best staff' at all levels, in every school so that people feel valued and supported.

We aim to support all our staff in the personal and professions aspirations. Our high-quality CPD pathways and professional Network Groups develop our staff to better educate our children. Supporting and developing our staff is at the heart of everything that we do.

Our Values: Why we do what we do...

Our values are derived from our name: Create. Partnership. Trust. They are: Innovation, Aspiration, Collaboration and Integrity.

We want to be a creative organisation, so we value Innovation.

We want to work in partnership, so we value Collaboration.

We know that our children and their families trust us to have the highest Aspiration.

We want to be a trusted organisation, so we value Integrity.

Agency and alignment

At Create Partnership Trust, we believe that great leaders and teachers make great schools. We intend to support the schools now and, in the future, to be aspirational and innovative, in line with our values whilst ensuring that we are compliant with the Academies Trust Handbook. At the Trust Board Annual Strategy Day 2022, the Directors of Create Partnership Trust articulated a vision for agency within our school and alignment with our values and processes – and not control.

Objectives 2022 / 2023

PRIORITY 1: To embed a new Central Team structure to provide support to the schools

PRIORITY 2: To ensure that all schools deliver an education that is at least Good (as defined by Ofsted)

PRIORITY 3: To improve the communication and collaboration at all levels

PRIORITY 4: To continue to grow Trust Reserves while investing in Trust staff and facilities

Trustees' report for the year ended 31 August 2023 (continued)

Public benefit

In setting our objectives and planning our activities, the Board of Trustees has given careful consideration to the general guidance on public benefit published by the Charity Commission on their website at www.gov.uk/topic/running-charity/managing-charity in exercising their powers or duties.

Create Partnership Trust is an equal opportunity employer and strives to give full and fair consideration to all applicants for employment, training and promotions, irrespective of disability, gender, race, colour or sexual orientation.

The Trust oversees four large primary schools and all associated support functions.

Strategic Report

Achievements and Performance

The academic year 2022/2023 focused on the implementation of a new Trust Central Team structure. The appointment of a new CEO in September was followed by the appointment of two new Deputy CEOs in January and the establishment of a new structure of Business Partner visits to support the schools within the Multi-Academy Trust.

The Trust's four objectives for the year were aligned with the updated Trust Vision to "create the best education for every child, in every school, every day" and the renewed Mission to "create the best staff".

Driving all the work of the Board, the Executive and the Central teams throughout the year are the Trusts new values of creativity, collaboration, aspiration and above all integrity.

The Trustees pay tribute to our Headteachers and their staff teams for their diligence, care and professionalism in working with the Executive and Central team constructively to implement the changes and in working towards the Trust's four objectives throughout the year so successfully.

Some examples of our work in relation to our four key objectives

PRIORITY 1: To embed a new Central Team structure to provide support to the schools

Review of Plans for 2022/23

- Strategic Review of the Trust's position: The Board met for an inaugural Trust Board Annual Strategy Day in November 2022 in Birmingham. The Board received a comprehensive strategic review of the Trust's position in terms of educational provision; financial sustainability; likely Ofsted outcomes and Risk. The Board and the CEO agreed to carry out a Strategic Review over the course of the year; to implement a priority plan to improve the curriculum provision across the Trust in order to secure Ofsted Good judgments and reduce Risk to the Trust.
- The further strengthening of the Central Team capacity: The Trust recruited a CEO and two Deputy
 CEOs. One Deputy CEO leads on operations and finance while the other leads on education, although
 throughout the year they have worked closely together in synergy. The Central Team capacity was
 strengthened with a new structure and recruitment into open positions in Finance and Marketing.
- Annual plan for Board & Committee meetings The Board agreed a restructure of its committee structure and a move to 5 meetings per year in line with the Academy Trust Handbook. A new reporting structure was agreed based on the revised Central Team and Business Partner approach

Trustees' report for the year ended 31 August 2023 (continued)

to provide the Board and its committees with a comprehensive risk position and quality assurance ad risk position across each area of the Trusts work to guide their strategic decision making.

- <u>School Improvement</u> the DCEO leading on education provided support for the schools with a core
 offer of 2 days per month focused on Safeguarding, Teaching & Learning, Behaviour and Attendance
 and Achievement. Schools could extend this offer by a further 2 days per month by request. The
 CEO provided schools with 1 day per half term of Curriculum Business Partner Support which could
 be extended by an additional two days per month.
- <u>Development of the operation team structure</u> the DCEO leading on operations and finance, and his team, provided support for the schools with a core offer of 2 days per month focused on Finance, HR, Site and Premises and Marketing & Compliance. Schools could extend this offer by a further 2 days per month by request.
- <u>Policies/key documents</u> there was a comprehensive review of the Trusts policies and external auditing to highlight areas for development. All Trust policies were reviewed and approved.

Plans for 2023/24

Implement Operational Implementation Plan 2023/2026 based on the DfE Pillars of a Strong Trust

- Agree Operational Implementation Plan based on 4 Key Areas:
 - Education Plan
 - o Finance and Operations Plan
 - o Governance and Compliance Plan
 - Workforce Plan
- Align Trust Central Team structures with the new Operational Implementation Plan ensuring equity and providing a structure for growth over the next three years
- Ensure that the four operational plans are on-track to meet their agreed, high-level, three-year objectives:
 - Education Plan: Creating aspirational learners through collaborative education at Create Partnership Trust.
 - Finance & Operations Plan: To deliver service excellence, by optimising resources, ensuring
 quality, and efficiency to enhance the outcomes of all children in our partnership, positively
 impacting the broader education system.
 - Governance & Compliance Plan: A Trust with the highest standards of corporate governance, risk management and compliance where our stakeholders know who we are; what we stand for and what we do.
 - Workforce Plan: A Trust where everyone feels cared for and valued: an 'employer of choice.'
- Ensure that the four operational plans meet their agreed, first year Key Performance Indicators from the three-year timeline

Trustees' report for the year ended 31 August 2023 (continued)

PRIORITY 2: To ensure that all schools deliver an education that is at least Good (as defined by Ofsted)

Review of plans for 2022/2023

- <u>Preparation for Ofsted inspection</u> During the course of 2022/2023 the Trust anticipated Ofsted inspections at Brookfields Primary School and Hodge Hill Primary School. As a result, intensive support was provided in:
 - <u>Safeguarding</u> external review from Oxley Safeguarding and Birmingham Education
 Partnership and internal support from DCEO and HR Manager
 - <u>Teaching & learning</u> external support from a National Leader of Education and internal support from DCEO
 - Achievement - external support from a National Leader of Education and internal support from DCEO
 - Behaviour & Attendance - external support from Five Foundations of Effective Attendance and internal support from DCEO
 - Curriculum internal support from CEO and significant funding from Trust Board
 - As a result, Brookfields Primary School improved from Inadequate to Good and Hodge Hill Primary School improved from Requires Improvement to Good and is now rated Good for the first time in its history
- <u>Development of partnership working</u> In line with the renewed Trust Value of Collaboration, the Trust Central Team implemented:
 - The aforementioned Business Partner visit structure
 - Renewed half-termly, in person, off-site Group Executive meetings
 - New Termly Group Executive Residential, best-practice visits
 - Renewed Network groups for Administrative staff
 - New Network groups for: SENDCos, Curriculum Leads, Designated Safeguarding Leads and Site Staff
- Fund raising / Partnerships The Trust Central Team developed formal and informal Partnership arrangements with several suppliers to increase revenue to the Trust and/or offer enhanced services to the schools including: Lyfta, Now Press Play, Action Mats, Commando Joes, White Rose Maths, Times Table Rockstars and Charity Kids Against Plastic

Plans for 2023/2024

Secure Ofsted Good judgments as a minimum at all schools

- o External review to triangulate leadership's priorities for improvement
- Implement collaboration partner structure to offer enhanced Trust support for curriculum; SEND and Personal Development
- Provide enhanced Internal Support from DCEO in advance of inspection
- Provide external support for Attendance via partnership with Inclusive Attendance Ltd.
- Provide enhanced CPD pathways for all staff as part of Workforce Plan
- Complete site improvements at Greet Primary School and Conway Primary School to further enhance quality of education

Trustees' report for the year ended 31 August 2023 (continued)

PRIORITY 3: To improve the communication and collaboration at all levels

Review of plans for 2022/2023

- External—The Trust Board approved partnerships with:
 - Oxley Safeguarding Ltd. external review of safeguarding
 - Birmingham Education Partnership external review of safeguarding, Teaching & Learning,
 Achievement and Behaviour and Attendance
 - o Five Foundations of Effective Attendance external review and support for attendance
 - Lyfta, Now Press Play, Action Mats, Commando Joes, White Rose Maths, Times Table Rockstars and Charity Kids Against Plastic – to improve quality of education
- Internal—The Executive Team implemented processes for improved internal communication through:
 - o The aforementioned Business Partner visit structure
 - Renewed half-termly, in person, off-site Group Executive meetings
 - New Termly Group Executive Residential, best-practice visits
 - Renewed Network groups for Administrative staff
 - New Network groups for: SENDCos, Curriculum Leads, Designated Safeguarding Leads and Site Staff
- All staff The Trust Board approved plans for the inaugural Create Partners Day:
 - o An in person, whole-Trust event for all staff
 - Held at the prestigious Birmingham Central Library
 - o Full programme of national keynote speakers
 - Address from the CEP about Trust Vision, Mission and Values
 - Workshops for staff on Special Educational Needs and/or Disabilities and Emotional and Mental Health

Plans for 2023/2024

Continue to improve representation and efficacy of the Trust Board

- o Embed all four Local Governing Boards
- Continue to recruit high-quality Directors to add to Paul Taylor and Alison Kriel
- Align Trust Board structure with Operational Implementation Plan areas for oversight and challenge
- New Collaboration Partner structure to report to Committees
- o Implement new Governor Code of Conduct arrangements
- Implement consistent structure of Local Governing Board agendas across the Trust
- Align support for Local Governing Bodies and the Trust Board with the Governance and Compliance Plan and Central Team function to better support with clerking, agenda-setting, training and operational support

Trustees' report for the year ended 31 August 2023 (continued)

PRIORITY 4: To continue to grow Trust Reserves while investing in Trust staff and facilities

Review of plans for 2022/23

- Outcome despite challenging financial conditions due to increased energy costs, inflation and funding from Central Government the Trust Reserves grew from £1.57M to £1.69M
- Investment while ending the year in an improved Reserves position, the Trust was able to invest
 in:
 - Brookfields: new EYFS Outdoor area, improved library area, carpeting, new decoration, new signage and entrance
 - O Conway: new library, new decoration, new signage
 - o Greet: new playground arrangements; new library, new Modern Foreign Language and Music facilities; new entrance; new staff room and refurbished hall
 - Hodge Hill: new signage (Hodge Hill has been allocated a place in the School Rebuilding Programme)
- Recruitment The Trust recruited a new DCEO to oversee Finance and Operations who had
 experience of growing the Trust Reserves considerably while on secondment from the Department
 for Education as COO. The Trust recruited into the vacant Trust Accountant position with a highquality internal appointment and supported staff with professional CPD and accreditation
- Financial review The new Trust Finance team conducted a thorough review of internal financial controls as part of the Finance Business Partner Visits
- Improved budget-setting The Trust Finance Team held a rigorous budget-setting exercise for 2023/2024 in order to ensure that the Trust continues to operate within tight financial controls during the next academic year
- Improved collaboration the new Trust Finance Team renewed the Trust administration Network
 Group, meeting half-termly to share best-practice and address areas of concern. The Finance Team
 supported two schools in appointing, inducting and training new Finance Administration staff in-line
 with the Trusts best practice.
- Financial Management System the Trust moved successfully to the Xero accounting platform with full training and support for schools
- Policy The Trust's Financial Handbook has been updated to ensure that all Trust Finance Staff within and without the Central Team follow consistent practices across all schools

Plans for 2023/2024

Continue to grow reserves; invest in infra-structure and implement innovative solutions across the Trust administration

- Grow reserves
- Invest in new Management Information System (MIS)
- Invest in Workforce Plan

Trustees' report for the year ended 31 August 2023 (continued)

- Invest in school estates to further improve quality of education
- Invest in digital and technology infrastructure to better support Edtech

Key Performance Indicators

Each outstanding school:

demonstrates annually that it remains outstanding

Each good school:

• demonstrates annually that it is at least good

Each school requiring improvement on joining the Trust:

- demonstrates increasing good practice within 1 year
- demonstrates significant aspects of good practice within 2 years
- gains a Good Ofsted judgment within 3 years

Each school judged to be inadequate on joining the Trust:

- demonstrates increasing good practice within 1 year
- demonstrates significant aspects of good practice within 2 years
- gains a good Ofsted judgement within 5 years

All schools in the Trust:

Schools continued to focus on education recovery after the pandemic. The focus was on closing gaps that had widened during the pandemic. All schools in the Trust:

- evidence excellent leadership at all levels which promotes rapid school improvement and inclusive pupil management
- reduce gaps against national figures for pupils' standards and progress, aiming for above national averages
- evidence that teaching is consistently at least good and, if not, that robust action is being taken to ensure rapid improvement
- evidence that the curriculum is high-quality; well-planned; well-sequenced; with precise knowledge and vocabulary and clear assessment for learning opportunities; is quality-assured regularly and wellled
- demonstrate accurate school self-evaluation
- ensure that the school is solvent and submit plans which are financially realistic and robust, whilst meeting the school's challenges over time
- demonstrate significant contributions to the Trust's four key objectives
- ensure that the Trust's values are reflected in school life: Creativity, Collaboration, Aspiration and Integrity

Trustees' report for the year ended 31 August 2023 (continued)

The Trust as a whole:

- ensures that it is solvent and compliant in meeting all statutory and advisory expectations
- ensures that its four key objectives are addressed
- ensures that its Vision, Mission and Values are reflected in its work
- demonstrates on-going due diligence so that all schools function well in terms of safeguarding, finance, leadership and quality of education
- provides accurate quality assurance to the Trust Board and support for schools where necessary
- maintains a comprehensive risk register and identifies mitigation strategies for all risks in medium to high categories
- grows sustainably

Financial key performance indicators:

Direct costs for 2022/23 as a percentage of total costs were 72.8% (2021/22: 69.1%)

Support costs as a percentage of total costs were 27.2% (2021/22: 30.9%)

Total payroll costs as a percentage of recurring income were 75.7% (2021/22: 78.8%)

Going concern

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

The Trust is monitoring pupil numbers in its schools to ensure that budgets are not adversely affected by the general decline in birth rates affecting nursery classes and primary schools.

Promoting the success of the company

If the multi academy is a large company (as defined above) consult The Companies (Miscellaneous Reporting) Regulations 2018 for disclosure requirements (see also Coketown 2022-23 page 18).

Financial Review

The financial results of Create Partnership Trust are detailed in the following pages. It is considered that the finances are based on sound and well-established structures. The principal financial management policies adopted are laid down by the Academy Trust Handbook published by the ESFA and requirements as laid down by the Trust' Financial Regulations Handbook.

Over the past two years, the Trust has undertaken a root and branch review of its finance systems, procedures and controls and now has centralised systems in place and a clear set of protocols for schools to follow. Feedback from the central team, the schools and auditors has been positive and the Trust is now in a much stronger position.

The principal funding source is grant income from the ESFA. All expenditure of this grant income is planned to fulfil the objectives and strategies of the multi academy.

Trustees' report for the year ended 31 August 2023 (continued)

During the year ended 31 August 2023 total resources expended were £14,918,309 and the deficit of income over expenditure was £60,736 which included depreciation of £746,443

Reserves Policy

The Trustees continually monitor the reserves of the charitable company. This process encompasses the nature of income and expenditure streams and the need to match commitments with income and nature of reserves.

It is the general policy of the Board of Trustees to continue to build reserves which can be used for future educational purposes and a cushion to enable the Trust to deal with unexpected emergencies.

The Trust had total funds at 31 August 2023 of £25,877,674.

The balance on restricted general funds (excluding pension reserve) plus the balance on unrestricted funds was a surplus of £1,692,910.

In addition, the deficit on the restricted pension £1,495,000 from an actuarial deficit on the local government pension scheme which will be dealt with as advised by the actuary.

The Trustees regularly review the level of reserves and aim to maintain them at a minimum of 3 months of expenditure.

The Board will review the Reserves policy during 2023/2024

Investment Policy

The Trust has invested £526,266 of the Multi Academy Trust's funds in a high interest bank account with Lloyds Bank. These funds have been invested until a strategy has been decided upon as to the best use of the funds.

These investments are carried out in accordance with the powers vested in the Board of Trustees.

The Board will review the Investment policy as required.

Principal risks and uncertainties

Principal Risks and Uncertainties

The Trustees have considered the major risks and uncertainties facing the charitable company which include changes in legislation and regulations and cash flow management and have put in place procedures to deal with these matters.

Attention has also been focussed on non-financial risks arising from fire, health and safety. These risks are managed by ensuring accreditation is up to date, having robust policies in place, and regular awareness training for staff working in these operational areas.

The Trust's Risk Register identifies risk in the following categories:

- Strategic
- Asset
- Education

Trustees' report for the year ended 31 August 2023 (continued)

- Finance
- Health & Safety
- Operational
- Personnel
- Political
- Reputation
- Safeguarding

The Trust's Risk management policy will be reviewed in 2023/2024

Fundraising

Each school may develop fund-raising activities (summer fayres, non-uniform days etc) and are not bound by any voluntary scheme. Participants in these activities are staff, parents and pupils and not professional fundraisers, commercial participants or the general public. All participants do so on a voluntary basis and are not subject to intrusive, persistent or undue pressure from the schools or the Trust.

Streamlined Energy and Carbon Reporting

If the multi academy is a large company (as defined above) consult Companies (Directors' Report) and Limited Liability Partnerships (Energy and Carbon Report) Regulations 2018 for disclosure requirements (see also Coketown 2022-23 page 18).

Plans for Future Periods

Plans are in place to address all four key objectives (as above). Our aim is to grow cautiously but with ambition, ensuring that we build capacity wherever possible before growth. Our ambition above all else is for our pupils in creating secure futures for them through achieving the best they can.

The Trust is developing a longer-term strategic review which will include risk/growth and a continued upward trajectory in terms of educational performance.

Funds Held as Custodian Trustee on Behalf of Others

(Where the Multi Academy Trust or its trustees are acting as custodian trustee, include the name and objects of the charity on whose behalf funds are being held and how this activity falls within their own objective.)

Auditor

Insofar as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

answer

Trustees' report for the year ended 31 August 2023 (continued)

Trustees' report, incorporating a strategic report, was approved by order of the Board of Directors (Trustees), as the company directors, on 13 December 2023 and signed on the Board's behalf by:

..... Julian Miller – Chair of the Board of Trustees

Governance statement for the year ended 31 August 2023

Scope of Responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that Create Partnership Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day-to-day responsibility to the CEO as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Create Partnership Trust and the Secretary of State for Education. The CEO is also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The **Board of Trustees** has formally met four times during the year. Attendance during the year at meetings of the Board of Trustees was as follows:

		Trust Board & AGM	Trust Board	Board of Trustees	Board of Trustees
Governor Stella Blackmore	Governor Type Member	< 14 Dec 2022	09 Feb 2023	24 May 2023	12 Jul 2023
MRS Sue Egersdorff	Member	N			
Sophie Garner	Trustee	Υ	Υ	Υ	NS
Justin Gray	Member	Υ			
Mrs Hana Haq	Trustee	Υ	Ν	NS	NS
Mary Higgins	Member	Υ	Υ	Υ	Υ
Mr Jay Hussain	Trustee	Υ	Υ	Υ	Ν
Mr Julian Miller	Trustee	Υ	Υ	Υ	Υ
Jonathan Moore	Trustee	Υ	NS	Υ	NS
Becky Perkes	Trustee	Υ	N	Υ	N
Mrs Sarah Smith	Member	Υ			
Paul Taylor	Trustee				Υ
Mark Unwin	CEO	Υ	Υ	Υ	Υ

Governance statement for the year ended 31 August 2023 (continued)

Although the board formally met four times during the year, the subcommittees of the board, Finance & Resources, Audit & Risk, met several times in the year. These subcommittees meetings have allowed the trustees to maintain significant oversight. Furthermore, management accounts have been sent to trustees every month and provided another mechanism of oversight and challenge.

The Finance, Resources, Risk and Audit Committee is a Committee of the main Board of Trustees.

The main purpose is to:

- review and monitor expenditure and the financial performance of the Trust at least termly in line with the approved budget
- · review and monitor the management of the Trust's resources including premises and assets
- · oversee matters relating to HR
- receive and review internal and external audit reports
- ensure the Trust is adhering to health and safety procedures
- have oversight of risk management and its mitigation
- evaluate the effectiveness of financial controls

The Education Committee is a Committee of the main Board of Trustees. Its main purpose is to:

- have oversight of each school's performance in relation to
 - Safeguarding
 - o Teaching & Learning
 - o Achievement
 - o Behaviour and Attendance
 - o Curriculum
- hold direct discussions with Headteachers and make recommendations to the schools and the Board

The CEO Appraisal Committee is a Committee of the main Board of Trustees. Its purpose is to:

• review the performance of the CEO supported by an External Adviser

The Pay Committee is a Committee of the main Board of Trustees. Its purpose is to:

• receive reports from the CEO with regard to staff appraisal and recommendations for pay awards

Governance statement for the year ended 31 August 2023 (continued)

The attendance of the Directors and Members at the Trust Board and Sub-Committee meetings was as follows:

Y = Attended, N = Apologies Accepted, NA = Apologies not Accepted, NS = No Apologies sent, ? = Attendance Not Marked, Blank = Not Required, CA = Consent for absence, - = Not applicable

		Quality of Education Committee	Finance & Resources, Audit & Risk Committee	Trust Board & AGM	Education & Standards Committee	Finance, Resources, Audit and Risk Committee	Trust Board	Education & Standards Committee	Finance, Resources, Audit & Risk Committee	Education & Standards Sub- Committee	Finance & Resources, Audit & Risk Committee	Board of Trustees	Education & Standards Sub- Committee	Finance, Resources, Risk & Audit Sub-Committee -	Board of Trustees
Governor Stella Blackmore	Governor Type Member	23 Nov 2022	23 Nov 2022	≺14 Dec 2022	01 Feb 2023	01 Feb 2023	09 Feb 2023	22 Mar 2023	22 Mar 2023	10 May 2023	10 May 2023	24 May 2023	28 Jun 2023	28 Jun 2023	12 Jul 2023
MRS Sue Egersdorff	Member			Ν											
Sophie Garner	Trustee		N	Υ		Υ	Υ		NS		Υ	Υ		NS	NS
Justin Gray	Member			Υ											
Mrs Hana Haq	Trustee		Ν	Υ		Υ	Ν		Υ		Υ	NS		NS	NS
Mary Higgins	Member	Υ		Υ	Υ		Υ	Υ		Υ		Υ	Υ		Υ
Mr Jay Hussain	Trustee		Υ	Υ		Ν	Υ		Υ		Υ	Υ		Υ	N
Mr Julian Miller	Trustee		Υ	Υ		Υ	Υ		Υ		Υ	Υ		Υ	Υ
Jonathan Moore	Trustee	Ν		Υ	NS		NS	NS		NS		Υ	NS		NS
Becky Perkes	Trustee	N		Υ	Υ		N	Υ		Υ		Υ	Υ		Ν
Mrs Sarah Smith	Member			Υ											
Paul Taylor	Trustee												Υ		Υ
Mark Unwin	CEO	Υ	Υ	Υ	Υ	Υ	Υ	Υ	Υ	Υ	Υ	Υ	Υ	Υ	Υ

Review of value for money

As Accounting Officer, the CEO has responsibility for ensuring that the Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

Governance statement for the year ended 31 August 2023 (continued)

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The Accounting Officer for the Trust has delivered improved value for money during the year by:

- Reviewing staffing requirements when opportunities have arisen through staff turnover or attrition. The Trust
 has not replaced staff with like for like roles but has sought to create roles which best suit the changing needs
 of the Trust. A number of support staff roles have not been replaced during the year and, increasingly there is
 consideration of whether and how administrative and financial roles should be carried out centrally or in
 schools.
- Non automatic renewal of Service Level Agreements and review to ensure they meet the needs of the Trust.
 Joint procurement at Trust level has allowed for cost saving efficiencies.
- Keeping under close monitoring and review the key contracts for asset management, cleaning, HR legal advice
 and IT infrastructure. This monitoring has been undertaken by the DCEO. Feedback from the schools is also
 received and regular collective reviews undertaken. For 2022/23, the Trust aims to continue the monitoring of
 these contracts to ensure efficiency, quality and value for money.
- Ensuring robust performance management systems

The Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of the Trust's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Create Partnership Trust for the period to 31 August 2023 and up to the date of approval of the Trust Annual Report and Financial Statements, with additional changes made to be compliant with the updated Academy Trust Handbook.

Capacity to handle risk

The Board of Trustees has reviewed the key risks to which the Trust is exposed, together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the Trust's significant risks which has been in place for the year to 31 August 2023 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

The Risk and Control Framework

The Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees
- regular reviews by the Finance and Audit Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes
- setting targets to measure financial and other performance
- clearly defined purchasing (asset purchase or capital investment) guidelines

Governance statement for the year ended 31 August 2023 (continued)

- delegation of authority and segregation of duties
- identification and management of risks

The Board of Trustees considered the need for a specific internal audit function and decided to appoint S4S as internal auditors this year. The Trust appointed Feltons as the external auditor, to perform additional checks.

The internal auditor's role includes giving advice on financial matters and performing a range of checks on the Trust's financial systems. In particular the checks carried out in the current period included:

Finance elements

- School level purchasing since Xero
- School level income
- Review of the Trusts comments from the last review for finance

HR elements

· Personnel files at schools

On a termly basis, the DCEO reports to the Board of Trustees, through the Finance, Resources, Risk & Audit Committee on the operation of the systems of control and on the discharge of the Board of Trustees' financial responsibilities.

Internal controls, reports to Trustees and feedback from external auditors all demonstrate the Trust's increasing financial stability. This is the direct result of good internal management and the impact of cost savings during the previous year.

Review of Effectiveness

As Accounting Officer, the CEO has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the external auditor
- the work of the internal auditor
- Discussions by and recommendations from Trustees at the Finance and Audit Committee and the Board
- the work of the Create Executive team within the Trust who have responsibility for the
- development and maintenance of the internal control framework.

The Accounting Officer is advised of the implications of the result of their review of the system of internal control by the external auditor and plans to address any weaknesses and ensure continuous improvement of the system are put in place.

Approved by order of the members of the Board of Trustees on 13 December 2023 and signed on its behalf by:

Julian Miller Chair of Trustees Mark Unwin Accounting Officer

Statement of regularity, propriety and compliance for the period ended 31 August 2023

As accounting officer of Create Partnership Trust, I have considered my responsibility to notify the multi academy trust board of trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management, under the funding agreement between the multi academy trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2022, including responsibilities for estates safety and management.

I confirm that I and the multi academy trust board of trustees are able to identify any material irregular or improper use of funds by the multi academy trust, or material non-compliance with the terms and conditions of funding under the multi academy trust's funding agreement and the Academy Trust Handbook 2022.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and ESFA.

...... Mark Unwin – Accounting Officer

13 December 2023

Statement of Trustees' responsibilities for the period ended 31 August 2023

The trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the ESFA/DfE have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the board of trustees on 13 December 2023 and signed on its behalf by:

Julian Miller – Chair of Trustees

Independent Auditor's Report on the Financial Statements to the Members of Create Partnership Trust

Opinion

We have audited the financial statements of Create Partnership Trust (the 'multi academy trust') for the year to 31 August 2023 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023 issued by the Education and Skills Funding Agency.

In our opinion the financial statements :

- give a true and fair view of the state of the multi academy trust's affairs as at 31 August 2023, and of its incoming resources and application of resources, including its income and expenditure, for the period then ended
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2022 to 2023 issued by the Education and Skills Funding Agency

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the multi academy trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

- Based on the work we have performed, we have not identified any material uncertainties relating to events or
 conditions that, individually or collectively, may cast significant doubt on the multi academy trust's ability to
 continue as a going concern for a period of at least twelve months from when the financial statements are
 authorised for issue.
- Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the
 relevant sections of this report.

Independent Auditor's Report on the Financial Statements to the Members of Create Partnership Trust (continued)

Other information

The other information comprises the information included in the trustees annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Multi Academy and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or
- · the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

Independent Auditor's Report on the Financial Statements to the Members of Create Partnership Trust (continued)

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement [set out on page 25], the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- We reviewed the multi academy trust's control and risk management procedures and planned our work based on our assessment of those controls and procedures;
- This review included an assessment of the risk of material misstatement due to errors, fraud and management override of controls for all material areas in the financial statements;
- We made enquiries of management and the multi academy trust's lawyers regarding any actual or potential litigation and/or claims;
- · Financial statements disclosures were reviewed and checked for compliance with applicable laws;
- Detailed testing was conducted on balances and transactions including unusual items and those of individual significance to the financial statements;
- Data analytics were used in order to identify unusual or significant trends;
- Communications with management and those charged with governance regarding relevant matters was undertaken throughout the audit and on completion.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
 error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
 sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement
 resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery,
 intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
 charitable company's internal control.

Independent Auditor's Report on the Financial Statements to the Members of Create Partnership Trust

(continued)

Auditor's responsibilities for the audit of the financial statements (continued)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charitable company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the multi academy trust's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the multi academy trust and the multi academy trust's members as a body, for our audit work, for this report, or for the opinions we have formed.

Vellows

David W Farnsworth FCA (Senior Statutory Auditor)

For and on behalf of Feltons, Statutory Auditor 8 Sovereign Court 8 Graham Street Birmingham B1 3JR

14 December 2023

Independent Reporting Accountant's Assurance Report on Regularity to Create Partnership Trust and the Education and Skills Funding Agency

In accordance with the terms of our engagement letter dated 30 March 2021 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2022 to 2023, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Create Partnership Trust during the year 1 September 2022 to 31 August 2023 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Create Partnership Trust and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Create Partnership Trust and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Create Partnership Trust and ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Create Partnership Trust's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Create Partnership Trust's funding agreement with the Secretary of State for Education dated 30 August 2016 and the Academy Trust Handbook, extant from 1 September 2022, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2022 to 2023. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2022 to 31 August 2023 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The work undertaken to draw our conclusion includes:

- · Consideration of the applicable legislation and the multi academy trust's funding agreement
- Review and evaluation of the Multi Academy Trust's system of internal controls
- Examination and assessment of the Accounting Officer's statement on Regularity, Propriety and Compliance
- Examination, on a test basis, of third party evidence supporting income and expenditure
- Review of exceptional and unusual items

Independent Reporting Accountant's Assurance Report on Regularity to Create Partnership Trust and the Education and Skills Funding Agency (continued)

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the year 1 September 2022 to 31 August 2023 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

David W Farnsworth FCA (Reporting Accountant)

For and on behalf of Feltons, Statutory Auditor 8 Sovereign Court 8 Graham Street Birmingham B1 3JR

14 December 2023

Vellons

Statement of financial activities for the year ended 31 August 2023 (including income and expenditure account)

	Notes	Unrestricted funds	Restricted pension fund	Restricted general funds £	Restricted fixed asset funds	Total 2022/23 £	Total 2021/22 £
Income from :							
Donations and capital grants Charitable activities : Funding for the academy trust's	2 3	-	-	-	516,502	516,502	499,000
educational operations		156,958	-	14,148,512	-	14,305,470	13,634,577
Other trading activities	4	1,042	-	-	-	1,042	1,660
Investments	5	34,559	-	-		34,559	302
Total		192,559	-	14,148,512	516,502	14,857,573	14,135,539
Expenditure on :							
Charitable activities: Academy trust educational operations	6, 7	192,559	171,000	13,808,306	746,444	14,918,309	14,129,633
Total		192,559	171,000	13,808,306	746,444	14,918,309	14,129,633
Net income/(expenditure) before transfers			(171000)	340,206	(229,942)	(60,736)	5,906
Transfers between funds	15	-	-	(222,273)	222,273	-	-
Net income/(expenditure) after transfers		-	(171,000)	117,933	(7,669)	(60,736)	5,906
Other recognised gains/(losses)							
Actuarial gains/(losses) on defined benefit pension schemes	15, 25	-	1,546,000	-	-	1,546,000	9,070,000
Net movement in funds	,	-	1,375,000	117,933	(7,669)	1,485,264	9,075,906
Reconciliation of funds							
Total funds brought forward	16	-	(2,870,000)	1,574,977	25,687,433	24,392,410	15,316,504
Total funds carried forward	•	<u>-</u>	(1,495,000)	1,692,910	25,679,764	25,877,674	24,392,410

The statement of financial activities includes all gains and losses recognised in the year.

All of the multi academy trust's activities derive from continuing operations during the above two financial periods.

Company number: 10318212 Balance sheet as at 31 August 2023

		20	023	2022		
	Notes	£	£	£	£	
Fixed assets Tangible assets	12		25,688,043		25,587,144	
Current assets Debtors Cash at bank and in hand	13	711,839 2,331,748 3,043,587		1,186,287 4,212,410 5,398,697		
Liabilities Creditors: amounts falling due within one year	14(a)	1,351,712		3,715,152		
Net current assets			1,691,875		1,683,545	
Total assets less current liabilities			27,379,918		27,270,689	
Creditors: amounts falling due after more than one year	14(b)		(7,244)		(8,279)	
Net assets excluding pension liability			27,372,674		27,262,410	
Defined benefit pension scheme liability	25		(1,495,000)		(2,870,000)	
Total net assets			25,877,674		24,392,410	
Funds of the academy trust :						
Restricted funds						
Fixed asset fund	15	25,679,764		25,687,433		
Restricted income fund Pension reserve	15 15	1,692,910		1,574,977		
Total restricted funds	10	(1,495,000)	25,877,674	(2,870,000)	24,392,410	
Unrestricted income funds	15		-		-	
Total funds		-	25,877,674		24,392,410	

The financial statements on pages 32 to 54 were approved by the trustees, and authorised for issue on 13 December 2023 and are signed on their behalf by:

Julian Miller - Chair of Trustees

Statement of cash flows for the year ended 31 August 2023

	Notes	2022/23 £	2021/22 £
Cash flows from operating activities			
Net cash (used in) / provided by operating activities	19	(1,584,381)	2,219,500
Cash flows from investing activities	20	(296,281)	(74,218)
Cash flows from financing activities	21	-	8,279
		(1,880,662)	2,153,561
Cash and cash equivalents at 1 September 2022		4,212,410	2,058,849
Cash and cash equivalents at 31 August 2023	22	2,331,748	4,212,410

Notes to the financial statements for the year ended 31 August 2023

1. Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation

The financial statements of the multi academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (Charities SORP (FRS 102)), the Academies Accounts Direction 2021 to 2022 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

1.2 Going concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the multi academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the multi academy trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Income

All incoming resources are recognised when the multi academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the year is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the year is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Notes to the financial statements for the year ended 31 August 2023 (continued)

1. Accounting policies (continued)

1.3 Income (continued)

Other income

Other income, including the hire of facilities, is recognised in the year it is receivable and to the extent the multi academy trust has provided the goods or services.

Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in 'Stocks' and 'Income from Other Trading Activities'. Upon sale, the value of the stock is charged against 'Income from Other Trading Activities' and the proceeds are recognised as 'Income from Other Trading Activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the financial statements until they are sold. This income is recognised within 'Income from Other Trading Activities'.

Donated fixed assets

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the multi academy trust's accounting policies.

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds

This includes all expenditure incurred by the multi academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Charitable activities

These are costs incurred on the multi academy trust's educational operations, including support costs and costs relating to the governance of the multi academy trust apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

1.5 Tangible fixed assets

Assets costing £500 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Notes to the financial statements for the year ended 31 August 2023 (continued)

1. Accounting policies (continued)

1.5 Tangible fixed assets (continued)

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land and assets under construction, at rates calculated to write off the cost of each asset over its expected useful life as follows:

Long leasehold buildings

- straight line over 50 years

Long leasehold improvements

- straight line between 5 to 30 years

Fixtures & fittings

- straight line between 3 to 10 years

- 33% straight line

Computer hardware

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use and reclassified to freehold or leasehold land and buildings.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

1.6 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered.

1.7 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.8 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Notes to the financial statements for the year ended 31 August 2023 (continued)

1. Accounting policies (continued)

1.9 Financial instruments

The academy trust only holds basic financial instruments as defined by FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows:

Financial assets - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities - trade creditors, accruals and other creditors are financial instruments and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.10 Leased assets

Rentals under operating leases are charged on a straight line basis over the lease term.

1.11 Taxation

The multi academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Accordingly, the multi academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by part 11, chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.12 Pension benefits

Retirement benefits to employees of the multi academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

Notes to the financial statements for the year ended 31 August 2023 (continued)

1. Accounting policies (continued)

1.12 Pension benefits (continued)

The LGPS is a funded multi-employer scheme, and the assets are held separately from those of the multi academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income/(expenditure) are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the year by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

1.13 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the multi academy trust at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Education and Skills Funding Agency or Department for Education.

1.14 Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The multi academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 25, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions liability at 31 August 2023. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Notes to the financial statements for the year ended 31 August 2023 (continued)

2. Donations and capital grants

	Unrestricted funds £	Restricted general fund £	Restricted fixed asset funds £	2022/23 Total £	2021/22 Total £
Capital grants	-	_	516,502	516,502	489,432
Donated fixed assets	-	-	-	-	9,568
		_	516,502	516,502	499,000
2022 total		-	499,000	499,000	

3. Funding for the multi academy trust's educational operations

	Unrestricted funds £	Restricted general fund £	Restricted fixed asset funds £	2022/23 Total £	2021/22 Total £
DfE/ESFA grants					
General Annual Grant (GAG) Other DfE/ESFA grants	-	11,025,260	-	11,025,260	10,740,265
UIFSM	-	245,894	-	245,894	213,540
Pupil premium	-	1,361,513	-	1,361,513	1,209,255
Supplementary grant	-	316,757	-	316,757	131,982
National tutoring programme	-	130,340	-	130,340	129,613
Sports premium	-	83,880	-	83,880	83,910
Mainstream grant	-	158,789	-	158,789	-
Other DfE Group grants	-	46,668	-	46,668	170,191
	-	13,369,101	-	13,369,101	12,678,756
Other government grants					
Local authority grants	-	619,746	-	619,746	509,601
		619,746	-	619,746	509,601
Other income from the academy					
trust's educational operations Covid-19 additional funding (DfE/ESFA	156,958	-	-	156,958	213,172
Recovery premium	-	159,665	-	159,665	134,724
Other DfE/ESFA Covid-19 funding	-	-	-	-	98,324
-	156,958	779,411		936,369	955,821
-	156,958	14,148,512		14,305,470	13,634,577
2022 total	213,172	13,421,405		13,634,577	

Notes to the financial statements for the year ended 31 August 2023 (continued)

4. Other trading activities

•					
		Unrestricted	Restricted	2022/23	2021/22
		funds	funds	Total	Total
		£	£	£	£
Hire of facilities		1,042	_	1,042	1,660
, inc extracting		1,042		1,042	1,660
		- 1,012		1,012	1,000
2022 total		1,660	-	1,660	
5. Investment income					
			B		
		Unrestricted funds	Restricted	2022/23	2021/22
		£	funds £	Total £	Total £
		2	_	L	L
Short term deposits		34,559		34,559	302
2022 total		302		302	
6. Expenditure	Staff costs	Non pay ex Premises	openditure Other	2022/23 Total	2021/22 Total
	£	£	£	£	£
Academy's educational operations					-
Direct costs	9,307,886	528,293	1,020,090	10,856,269	9,759,772
Allocated support costs	1,942,363	1,176,792	942,885	4,062,040	4,369,861
	11,250,249	1,705,085	1,962,975	14,918,309	14,129,633
2022 total	10,750,223	1,605,428	1,773,982	14,129,633	
Net income/(expenditure) for the period	d includes :			2022/23	2021/22
				£	£
Operating leases	- plant and ma	chinery		109,029	97,627
Donnesistica	- other			29,509	21,200
Depreciation Fees payable to auditor	- audit			746,443 18,950	727,909 18,000
. cee payable to additor	- other service:	s		10,850	450
	2	-			700

Notes to the financial statements for the year ended 31 August 2023 (continued)

7. Charitable activities

	Unrestricted funds £	Restricted pension fund £	Other restricted funds £	2022/23 Total £	2021/22 Total £
Educational operations					
Direct costs					
Educational operations	89,821	-	10,766,448	10,856,269	9,759,772
Support costs					
Educational operations	102,738	171,000	3,788,302	4,062,040	4,369,861
	192,559	171,000	14,554,750	14,918,309	14,129,633
2022 total	215,134	613,000	13,301,499	14,129,633	

Analysis of support costs

	Educational operations £	2022/23 Total £	2021/22 Total £
Support staff costs	1,942,363	1,942,363	2,287,709
Depreciation	218,151	218,151	181,976
Technology costs	87,793	87,793	118,190
Premises costs	1,097,179	1,097,179	996,346
Legal costs - other	10,153	10,153	4,971
Other support costs	681,671	681,671	762,219
Governance costs	24,730	24,730	18,450
Total support costs	4,062,040	4,062,040	4,369,861
2022 total	4,369,861	4,369,861	

8. Staff

a) Staff costs

Staff costs during the year were:

	2022/23	2021/22
	£	£
Wages and salaries	7,785,566	6,879,751
Social security costs	774,346	698,839
Pension costs	1,785,102	2,124,643
	10,345,014	9,703,233
Agency staff costs	905,235	1,044,824
Staff restructuring costs		2,166
	11,250,249	10,750,223
Staff restructuring costs comprise :		
Severance payments	_	2,166
	-	2,166

Notes to the financial statements for the year ended 31 August 2023 (continued)

8. Staff (continued)

b) Severance payments

No severance payments were paid by the academy trust in the year. The previous years payments were disclosed in the following bands:

£0 - £25,000

2022/23 2021/22 Number Number - 4

2022/23

2021/22

c) Special staff severance payments

Included in staff restructuring costs are special severance payments totalling £nil (2022: £2,166).

d) Staff numbers

The average number of persons employed by the academy during the year was as follows: 2022/23 2021/22 Number Number Teachers 122 119 Administration and support 151 147 Management 11 10 284 276

e) Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was :	Number	Number
£60,001 - £70,000	5	5
£70,001 - £80,000	1	2
£80,001 - £90,000	2	2
£90,001 - £100,000	1	_
£120,001 - £130,000	1	-

f) Key management personnel

£130,001 - £140,000

The key management personnel of the multi academy trust comprise the trustees and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the multi academy trust was £976,365 (2022:£921,486)

Notes to the financial statements for the year ended 31 August 2023 (continued)

9. Central services

The academy trust has provided the following central services to its academies during the year:

Category	Basis
Brookfields Primary School	6.5% general annual grant
Conway Primary School	6.5% general annual grant
Greet Primary School	6.5% general annual grant
Hodge Hill Primary School	6.5% general annual grant

The actual amounts charged during the year were as follows:	2022/23	2021/22
	£	£
Brookfields Primary School	102,107	114,592
Conway Primary School	131,850	134,169
Greet Primary School	247,086	259,103
Hodge Hill Primary School	226,316	233,293
	707,359	741,157

10. Related Party Transactions - Trustees' remuneration and expenses

One or more trustees has been paid remuneration or has received other benefits from employment with the multi academy trust. The principal and other staff trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment.

The value of trustees' remuneration and other benefits was as follows:

Patricia Smart (CEO and trustee - resigned 31 August 2022)

Remuneration £nil (2022 : £130,000 - £135,000)Employer's pension contributions paid £nil (2022 : £30,000 - £35,000)

There were no travel and subsistence expenses reimbursed or paid directly to any trustee during the current or previous year.

Other related party transactions involving the trustees are set out in note 26.

11. Trustees' and officers' insurance

The academy trust has opted into the Department for Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the trustees and officers indemnity element from the overall cost of the RPA scheme.

Notes to the financial statements for the year ended 31 August 2023 (continued)

12.	Tan	igible	fixed	assets
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12	. Tangible fixed assets					
		Leasehold land and buildings £	Assets under construction £	Furniture and equipment £	Computer hardware £	Total £
	Cost or valuation					
	At 1 September 2022	27,706,433	601,843	543,732	565,349	29,417,357
	Additions	581,729	_	207,732	57,881	847,342
	Transfer	601,843	(601,843)	-	_	-
	At 31 August 2023	28,890,005		751,464	623,230	30,264,699
	Depreciation					
	At 1 September 2022	3,060,818	-	367,973	401,422	3,830,213
	Charge for the year	572,036		85,714	88,693	746,443
	At 31 August 2023	3,632,854		453,687	490,115	4,576,656
	Net book values					
	At 31 August 2023	25,257,151		297,777	133,115	25,688,043
	At 31 August 2022	24,645,615	601,843	175,759	163,927	25,587,144
13.	Debtors				2023	2022
					£	£
	Debtors from operations				540	8,773
	VAT recoverable				38,684	114,371
	Prepayments and accrued income				672,615	986,120
	Other debtors					77,023
					711,839	1,186,287
14.	Creditors				2023	2022
					£	£
	(a) Amounts falling due within one year	ar:				
	Creditors from operations				952,700	2,114,821
	Accruals and deferred income				367,056	844,017
	Other creditors				31,956	756,314
					1,351,712	3,715,152
	Deferred income	.00			105 511	407.070
	Deferred income at 1 September 20	122			185,544	127,872
	Resources deferred in the year	0.00			155,278	185,544
	Amounts released from previous year Deferred income at 31 August 2023				(185,544)	(127,872)
	Deletted income at 31 August 2023				155,278	185,544

At the balance sheet date the multi academy trust was holding funds received in advance for universal infant free school meals and for expenditure expected to be incurred in the year to 31 August 2024.

Notes to the financial statements for the year ended 31 August 2023 (continued)

14. Creditors (continued)

	2023 £	2022 £
(b) Amounts falling due after more than one year :		
Loans	7,244	8,279
	7,244	8,279

Loans due after more than one year represents a loan of £7,244 (2022: £8,279) from the ESFA repayable in six monthly instalments. This loan has no interest to pay. The amount repayable due within one year is £1,035 and is shown in other creditors in note 14(a). The amount repayable over 5 years is £4,140.

15. Funds

	Balance at 1 September 2022 £	Income £	Expenditure £	Gains, losses and transfers £	Balance at 31 August 2023 £
Restricted general funds					
General Annual Grant (GAG)	1,574,977	11,025,260	(10,685,054)	(222,273)	1,692,910
UIFSM	-	245,894	(245,894)	(===,=:0)	-
Pupil premium	-	1,361,513	(1,361,513)	~	-
Recovery premium	-	159,665	(159,665)	-	-
Other grants		1,356,180	(1,356,180)		
	1,574,977	14,148,512	(13,808,306)	(222,273)	1,692,910
Restricted fixed asset funds					
Transfer on conversion	23,900,885	-	(537,773)	-	23,363,112
DfE Group capital grants	1,016,121	516,502	(113,179)	-	1,419,444
Capital expenditure from GAG	646,382	-	(84,111)	222,273	784,544
Local authority funding	46,328	-	(4,416)	-	41,912
Donations	77,717	-	(6,965)		70,752
	25,687,433	516,502	(746,444)	222,273	25,679,764
Pension reserve	(2,870,000)		(171,000)	1,546,000	(1,495,000)
Total restricted funds	24,392,410	14,665,014	(14,725,750)	1,546,000	25,877,674
Unrestricted funds					
Other income	-	192,559	(192,559)	-	-
Total unrestricted funds		192,559	192,559)		-
Total funds	24,392,410	14,857,573	(14,918,309)	1,546,000	25,877,674

Notes to the financial statements for the year ended 31 August 2023 (continued)

15. Funds (continued)

The specific purposes for which the funds are to be applied are as follows:

Restricted general funds

These comprise all restricted funds other than restricted fixed asset funds and include grants from The Education and Skills Funding Agency and Birmingham City Council.

Under the funding agreement with the Secretary of State, the multi academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2023.

Unrestricted funds

These comprise resources that may be used towards meeting any of the charitable objects of the multi academy trust at the discretion of the trustees.

Restricted fixed asset funds

These comprise resources which are to be applied to specific capital purposes imposed by the ESFA and Birmingham City Council where the asset acquired or created is held for a specific purpose.

Comparative information in respect of the preceding period is as follows :	Balance at 1 September 2021 £	Income £	Expenditure £	Gains, losses and transfers £	Balance at 31 August 2022 £
Restricted general funds					
General Annual Grant (GAG)	901,717	10,740,265	(9,892,450)	(174,555)	1,574,977
UIFSM	-	213,540	(213,540)		-
Pupil premium	-	1,209,255	(1,209,255)		-
LA (deficit) on conversion	-				-
Recovery premium	-	134,724	(134,724)		-
Other DfE/ESFA Covid-19 funding	-	98,324	(98,324)		-
Other grants		1,025,297	(1,025,297)		_
	901,717	13,421,405	(12,573,590)	(174,555)	1,574,977
Restricted fixed asset funds					
Transfer on conversion	24,442,283	-	(541,398)	-	23,900,885
DfE Group capital grants	624,909	489,432	(98,220)		1,016,121
Capital expenditure from GAG	547,007	-	(75,180)	174,555	646,382
Local authority funding	50,053	-	(3,725)	-	46,328
Donations	77,535	9,568	(9,386)		77,717
	25,741,787	499,000	(727,909)	174,555	25,687,433
Pension reserve	(11,327,000)		(613,000)	9,070,000	(2,870,000)
Total restricted funds	15,316,504	13,920,405	(13,914,499)	9,070,000	24,392,410
Unrestricted funds					
Other income	_	215,134	(215,134)	-	_
Total unrestricted funds		215,134	(215,134)		
. T William Idliam		210,104	(210,104)		
Total funds	15,316,504	14,135,539	(14,129,633)	9,070,000	24,392,410

Notes to the financial statements for the year ended 31 August 2023 (continued)

15. Funds (continued)

Total funds analysis by academy

	2022/23	2021/22
Fund balances at 31 August 2023 were allocated as follows:	Total	Total
	£	£
Brookfields Primary School	416,845	521,151
Conway Primary School	424,096	260,733
Greet Primary School	319,962	448,485
Hodge Hill Primary School	346,937	188,235
Trust	185,070	156,373
Total before fixed assets and pension reserve	1,692,910	1,574,977
Restricted fixed asset fund	25,679,764	25,687,433
Pension reserve	_(1,495,000)	(2,870,000)
Total funds	25,877,674	24,392,410

Total cost analysis by academy

Expenditure incurred by each academy during the year was as follows:

	Teaching &			Other	
	educational	Other		costs	
	support	support	Educational	(excluding	Total
	staff costs	staff costs	supplies	depreciation)	2022/23
	£	£	£	£	£
Brookfields Primary School	1,415,858	284,969	34,694	447,829	2,183,350
Conway Primary School	1,663,716	264,371	32,277	511,274	2,471,638
Greet Primary School	3,226,948	638,439	89,895	833,352	4,788,634
Hodge Hill Primary School	2,642,769	558,331	46,261	778,841	4,026,202
Trust	358,595	196,253	169	147,025	702,042
Academy trust	9,307,886	1,942,363	203,296	2,718,321	14,171,866
2022 total	8,462,514	2,287,709	187,189	2,464,312	13,401,724

Notes to the financial statements for the year ended 31 August 2023 (continued)

16. Analysis of net assets between funds

	Fund balances at 31 August 2023 are represented by:	Unrestricted funds £	Restricted pension funds	Restricted general funds £	Restricted fixed asset funds	Total funds £
	Tangible fixed assets	-	=	-	25,688,043	25,688,043
	Current assets	-	-	3,043,587	-	3,043,587
	Current liabilities			(1,350,677)	(1,035)	(1,351,712)
		-	-	1,692,910	25,687,008	27,379,918
	Creditors due after one year	-	-	-	(7,244)	(7,244)
	Pension scheme liability	-	(1,495,000)	_		(1,495,000)
	Total net assets		(1,495,000)	1,692,910	25,679,764	25,877,674
	Comparative information in respect of the preceding period is as follows:	Unrestricted funds £	Restricted pension funds	Restricted general funds £	Restricted fixed asset funds	Total funds £
	Tangible fixed assets	_	_	_	25,587,144	25,587,144
	Current assets	_	_	5,290,129	108,568	5,398,697
	Current liabilities	_	-	(3,715,152)	-	(3,715,152)
				1,574,977	25,695,712	27,270,689
	Creditors due after one year	-	-		(8,279)	(8,279)
	Pension scheme liability	-	(2,870,000)	_	-	(2,870,000)
	Total net assets		(2,870,000)	1,574,977	25,687,433	24,392,410
17.	Capital commitments Contracted for but not provided in the final	ancial statements	5		2023 £ 	2022 £ 555,000
18.	Commitments under operating leases					
	At 31 August 2023 the total of the multi a future minimum lease payments under no operating leases was:				Total 2023 £	Total 2022 £
	Amounts due within one year				27,136	96,690
	Amounts due between one and five years	5			26,992	
					54,128	96,690

Notes to the financial statements for the year ended 31 August 2023 (continued)

10	Deconciliation of not income//aymanditure) to not each flaur		
19.	Reconciliation of net income/(expenditure) to net cash flow from operating activities	2022/23 Total £	2021/22 Total £
	Net income/(expenditure) for reporting year (as per the SoFA) Adjusted for:	(60,736)	5,906
	Depreciation (note 12)	746,443	727,909
	Capital grants from DfE and other capital income	(516,502)	(489,432)
	Donated fixed assets	-	(9,568)
	Interest receivable (note 5)	(34,559)	(302)
	Defined benefit pension scheme cost less contributions payable (note 25)	46,000	421,000
	Defined benefit pension scheme finance cost (note 25) Decrease / (increase) in debtors	125,000	192,000
	(Decrease) / increase in creditors	474,448 (2,364,475)	(555,755) 1,927,742
	Net cash (used in) / provided by operating activities	(1,584,381)	2,219,500
20.	Cash flows from investing activities		
		2022/23	2021/22
		Total	Total
		£	£
	Interest received	34,559	302
	Purchase of tangible fixed assets	(847,342)	(563,952)
	Capital grants from DfE Group	516,502	489,432
	Net cash used in investing activities	(296,281)	(74,218)
21.	Cash flows from financing activities		
		2022/23	2021/22
		Total	Total
		£	£
	New borrowings in period	-	8,279
	Net cash provided by financing activities	-	8,279
22.	Analysis of cash and cash equivalents		
		At 24 August	At 24 Avenue
		31 August 2023	31 August 2022
		2023 £	£
	Cash at bank and in hand	2,331,748	4,212,410
		2,331,748	4,212,410
			.,,

Notes to the financial statements for the year ended 31 August 2023 (continued)

23. Analysis of changes in net debt

	At 31 August 2022 £	Cash flows £	Other non-cash changes £	At 31 August 2023 £
Cash at bank and in hand Loans falling due after more than one year	4,212,410 (8,279)	(1,880,662)	-	2,331,748 (8,279)
	4,204,131	(1,880,662)		2,323,469

24. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

25. Pension and similar obligations

The multi academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by West Midlands Pension Fund. Both are multi-employer defined-benefit schemes.

The latest actuarial valuation of the TPS related to the year ended 31 March 2016 and of the LGPS 31 March 2022.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academies. All teachers have the option to opt-out of the TPS following enrolment

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Notes to the financial statements for the year ended 31 August 2023 (continued)

25. Pension and similar obligations (continued)

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every four years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23,68% of pensionable pay (including a 0.08% employer administration charge)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to
 the effective date of £218,100 million, and notional assets (estimated future contributions together with the
 notional investments held at the valuation date) of £196,100 million giving a notional past service deficit of
 £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI, assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation is due to be implemented from 1 April 2024.

The employer's pension costs paid to TPS in the year amounted to £988,031 (2022: £924,671).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2023 was £678,000 (2022:£808,000), of which employer's contributions totalled £527,000 (2022:£699,000) and employees' contributions totalled £151,000 (2022:£109,000). The agreed contribution rates for future years are awaiting confirmation from the actuary for employers and between 5.5% and 9.9% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on GOV.UK.

The trustees have agreed that the trust will make additional contributions in addition to normal funding levels over the next 25 years.

Notes to the financial statements for the year ended 31 August 2023 (continued)

25. Pension and similar obligations (continued)

Principal actuarial assumptions	At 31	At 31
	August 2023	August 2022
Rate of increase in salaries	3.95%	4.05%
Rate of increase for pensions in payment / inflation	2.95%	3.05%
Discount rate for scheme liabilities	5.20%	4.25%
Inflation assumption (CPI)	2.95%	3.05%
Commutation of pensions to lump sums	50.00%	50.00%
Sensitivity analysis	At 31	At 31
		August 2022
	£'000s	£'000s
Discount rate +0.1%	(245)	(286)
Discount rate -0.1%	245	286
Mortality assumption 1 year increase	120	467
Mortality assumption 1 year decrease CPI rate +0.1%	(120)	(467)
CPI rate -0.1%	302	222
OF 11ate -0, 176	(302)	(222)
The current mortality assumptions include sufficient allowance for future		
improvements in mortality rates. The assumed life expectations on	At 31	At 31
retirement age 65 are:	August 2023	August 2022
Retiring today		
Males	20.6	21.2
Females	21.6	23.6
Retiring in 20 years		
Males	20.6	22.9
Females	24.0	25.4
The academy trust's share of the assets in the scheme was:		
	31 August	31 August
	2023	2022
el mi	£	£
Equities Bonds	5,909,000	5,897,000
Property	1,825,000	1,848,000
Cash and other liquid assets	608,000 347,000	704,000 352,000
Total market value of assets	8,689,000	8,801,000
Total market value of doctor		0,001,000
The actual negative return on scheme assets was 1.2% (2022 : 3.3%).		
	2022/23	2021/22
	£	£
Amount recognised in the statement of financial activities		
Current service cost	573,000	1,120,000
Interest income	(383,000)	(148,000)
Interest cost	508,000	340,000
Total amount recognised in the SOFA	698,000	1,312,000

Notes to the financial statements for the year ended 31 August 2023 (continued)

25. Pension and similar obligations (continued)

Local Government Pension Scheme (continued)
Changes in the present value of defined benefit obligations were
as follows:

as follows :	2022/23	2021/22
	£	£
At 1 September 2022	11,671,000	19,692,000
Current service cost	573,000	1,120,000
Interest cost	508,000	340,000
Employee contributions	151,000	109,000
Actuarial gains/(losses) - financial assumptions	(2,947,000)	(9,448,000)
Actuarial gains/(losses) - demographic assumptions	(688,000)	(61,000)
Actuarial gains/(losses) - experience gains/losses	1,090,000	26,000
Benefits paid	(174,000)	(107,000)
At 31 August 2023	10,184,000	11,671,000

Changes in the fair value of academy's share of scheme assets were as follows:

were as follows:	2022/23 £	2021/22 £
At 1 September 2022	8,801,000	8,365,000
Interest income	383,000	148,000
Other experience adjustments	(510,000)	-
Return on assets less interest	(489,000)	(413,000)
Employer contributions	527,000	699,000
Employee contributions	151,000	109,000
Benefits paid net of transfers in	(174,000)	(107,000)
At 31 August 2023	8,689,000	8,801,000
Net pension scheme liability	(1,495,000)	(2,870,000)

26. Related party transactions

Owing to the nature of the academy trust and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest.

The following related party transaction(s) took place during the previous year:

Expenditure related party transaction

Birmingham Education Partnership Limited

Company in which Patricia Smart, former CEO and trustee (retired 31/8/22), is a director	2023 £	2022 £
Services provided to the trust during the period	-	5,070

The trust conducted these transactions at arm's length.